Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities code: 7943 June 3, 2022

To Our Shareholders

Narumitsu Yoshioka, President NICHIHA CORPORATION 12, Shiotome-cho, Minato-ku, Nagoya (Head Office: Mitsui Sumitomo Banking Nagoya Building, 2-18-19, Nishiki, Naka-ku, Nagoya)

Notice of the 85th Annual General Meeting of Shareholders

We are pleased to announce the 85th Annual General Meeting of Shareholders of NICHIHA CORPORATION (the "Company"), which will be held as described below.

In lieu of attending the meeting in person, you may exercise your voting rights in writing or by an electronic method (via the Internet, etc.). Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights.

- **1. Date and time:** Friday, June 24, 2022, at 10:00 a.m. (JST)
 - Event Hall, 5th Floor, Denki Bunka Kaikan
 - 2-2-5, Sakae, Naka-ku, Nagoya

3. Purpose of the meeting

2. Place:

Matters to be reported:

- 1. The Business Report and the Consolidated Financial Statements for the 85th fiscal year (from April 1, 2021 to March 31, 2022), and the results of audits of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board
- 2. The Non-consolidated Financial Statements for the 85th fiscal year (from April 1, 2021 to March 31, 2022)

Matters to be resolved:

- Proposal No. 1 Appropriation of Surplus
- Proposal No. 2 Partial Amendment to the Articles of Incorporation
- Proposal No. 3 Election of Eight Directors

4. Information on Exercise of Voting Rights

Please refer to "Information on Exercise of Voting Rights" (available in Japanese only).

- When attending the meeting in person, please submit the enclosed voting form at the reception. For the purpose of saving resources, please bring this notice as reference documents for the meeting.
- Pursuant to provisions of laws and regulations and Article 17 of the Company's Articles of Incorporation, the following items have been posted on our website (https://www.nichiha.co.jp/ir/shareholder/) and are not stated in the attachments to this notice (available in Japanese only).
 - 1. Business Report •Share acquisition rights, etc. of the Company •System for ensuring the appropriateness of businesses and the summary of its operation status
 - 2. Consolidated Financial Statements •Consolidated Statements of Changes in Net Assets •Notes to the consolidated financial statements
 - 3. Non-consolidated Financial Statements •Non-consolidated Statements of Changes in Net Assets •Notes to the non-consolidated financial statements
- From the viewpoint of providing information as early as possible, the contents of this notice were posted on the websites of Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc. as well as on the Company website above prior to the dispatch of this notice.
- In the event of any revisions to the Reference Documents for the General Meeting of Shareholders, Business Reports, Consolidated Financial Statements, and Non-consolidated Financial Statements by the day prior to the meeting, the revised documents will be posted on the Company website above.

Reference Documents for the General Meeting of Shareholders

Proposal No. 1 Appropriation of Surplus

The Company proposes to pay a year-end dividend for the fiscal year as follows in order to provide a stable return of profits to its shareholders in accordance with the Group's "Policy on Decisions on Dividends and Other Appropriation of Surplus" (available in Japanese only) and giving consideration to the business performance of the fiscal year and the future business environment.

As the Company has already paid an interim dividend of ¥42 per share, the annual dividend will be ¥97 per share.

- (1) Type of dividend property To be paid in cash.
- Allotment of dividend property to shareholders and their aggregate amount ¥55 per common share of the Company The total amount ¥2,013,681,340
- (3) Effective date of dividends of surplus June 27, 2022

Proposal No. 2 Partial Amendment to the Articles of Incorporation

1. Reason for changes

The amendment stipulated in the proviso to Article 1 of the Supplementary Provisions of the Act Partially Amending the Companies Act (Act No. 70 of 2019) will come into effect on September 1, 2022, and the Company proposes to amend its Articles of Incorporation as follows to prepare for the introduction of the system for providing informational materials for the general meeting of shareholders.

- (1) Article 17, paragraph 1 of the proposed amendment provides that the Company shall take measures for providing information that constitutes the content of reference documents for the general meeting of shareholders, etc. in electronic format.
- (2) Article 17, paragraph 2 of the proposed amendment establishes a provision that allows the Company to limit the scope of items to be stated in paper-based documents to be delivered to shareholders who have made a request for delivery of paper-based documents.
- (3) The provision for Internet Disclosure of Reference Documents for the General Meeting of Shareholders, Etc. (Article 17 of the current Articles of Incorporation) will be deleted as it will no longer be necessary.
- (4) Supplementary provisions regarding the effective date, etc. will be created in accordance with the establishment and deletion of the above provisions.

(Underlines indicate changes)

2. Description of changes

The changes are as follows:

	(Underlines indicate changes.)
Current Articles of Incorporation	Proposed amendment
(Internet Disclosure of Reference Documents for the General	(Deleted)
Meeting of Shareholders, Etc.)	
Article 17	
The Company may disclose information that is to be stated or	
indicated in the reference documents for the general meeting of	
shareholders, non-consolidated financial statements,	
consolidated financial statements and business reports via the	
Internet in accordance with the provisions prescribed by the	
Ministry of Justice Order.	
(Newly established)	(Measures, etc. for Providing Information in Electronic Format)
	Article 17
	1. In the event of convening a general meeting of
	shareholders, the Company shall take measures for
	providing information that constitutes the content of
	reference documents for the general meeting of
	shareholders, etc. in electronic format.
	2. Among items for which the measures for providing
	information in electronic format will be taken, the
	Company may exclude all or some of those items
	designated by the Ministry of Justice Order from
	statements in the paper-based documents to be delivered to
	shareholders who have made a request for delivery of
	paper-based documents by the record date of voting rights.

Current Articles of Incorporation	Proposed amendment
(Newly established)	Supplementary Provisions
(Newly established)	Article 1
	1. The deletion of Article 17 (Internet Disclosure of
	Reference Documents for the General Meeting of
	Shareholders, Etc.) in the pre-amended Articles of
	Incorporation and the establishment of Article 17
	(Measures, etc. for Providing Information in Electronic
	Format) in the amended Articles of Incorporation shall be
	effective as of September 1, 2022.
	2. Notwithstanding the provision of the preceding paragraph,
	Article 17 of the pre-amended Articles of Incorporation
	shall remain in force with respect to the general meeting of
	shareholders to be held on a date within six months from
	September 1, 2022.
	3. This Article shall be deleted after the later of (i) six months
	from September 1, 2022 or (ii) three months from the date
	of the general meeting of shareholders referred to in the
	preceding paragraph.

Proposal No. 3 Election of Eight Directors

At the conclusion of this meeting, the terms of office of all nine Directors will expire.

Therefore, the Company will review its management system and proposes the election of eight Directors.

In selecting candidates for Director, the Board of Directors has made decisions based on the nomination policies and procedures for candidates for Director (see page 12).

The candidates	for Director are as f	follows:

Candidate No.	Name	Candidate attributes	Current position and responsibility in the Company	Attendance at the Board of Directors Meetings (fiscal 2021)	
1	Narumitsu Yoshioka Reelection President				
2	Kazuyuki Kojima	Reelection	Director, Senior Executive Officer General Manager of Production Division, and in charge of Systems Control Department, Quality Assurance Department, CS Promotion Department, Performance Evaluation Center, and Safety Promotion Office	12/12 100%	
3	Kazushi Tonoi	Reelection	Director, Senior Executive Officer General Manager of Management Planning Department, and in charge of Procurement Division, Financial Department, and Environment Office	12/12 100%	
4	Yoshinori Kawamura	Reelection	Director, Senior Executive Officer General Manager of Engineering Division, General Manager of Engineering Department, and in charge of Research and Development Department	12/12 100%	
5	Hisayuki Kawashima	Reelection	Director, Executive Managing Officer General Manager of Sales Division, and in charge of Support Center	12/12 100%	
6	Kiyofumi Yagi	Reelection Outside Independent	Outside Director	12/12 100%	
7	Naoki Tajiri	Reelection Outside Independent	Outside Director	12/12 100%	
8	Hiroaki Nishi	Reelection Outside Independent	Outside Director	12/12 100%	

Reelection: Reelection candidate for Director

Outside: Candidate for outside Director

Independent: Independent Director/Audit & Supervisory Board Member as provided for by Tokyo Stock Exchange, Inc., etc.

Note: Hiroaki Nishi's attendance includes his attendance (2/2) as Audit & Supervisory Board Member prior to his appointment as Director.

Candidate	Name		mmary, position, responsibility in the Company,	Number of the			
No.	Date of birth	significan	significant concurrent positions outside the Company, and				
110.		reaso	reasons for nomination as candidate for Director owned				
		Apr. 1986	Joined The Sumitomo Bank, Limited (currently Sumitomo Mitsui Banking Corporation)				
		Apr. 2015	Executive Officer, General Manager of Seoul Branch, and General Manager of Global Korea				
			Corporate Banking Department				
		Apr. 2017	Executive Officer, President of Sumitomo Mitsui Banking Corporation (China) Limited,				
			and Deputy Head of East Asia Division				
		Apr. 2018	Managing Executive Officer, Head of East Asia				
			Division of Sumitomo Mitsui Financial Group, Inc.				
	Narumitsu Yoshioka		Managing Executive Officer, Head of East Asia				
	(September 14, 1963)		Division, Deputy responsible for Global	5,700 shares			
	Reelection		Advisory Dept. of Sumitomo Mitsui Banking				
	Recettion		Corporation				
1			Chairman of Sumitomo Mitsui Banking				
			Corporation (China) Limited				
		Apr. 2020	Managing Executive Officer of Sumitomo				
			Mitsui Financial Group, Inc.				
			Managing Executive Officer of Sumitomo				
			Mitsui Banking Corporation				
		May 2020	Advisor to the Company				
		June 2020	Director, Executive Vice President, and				
		1 2021	Assistant to the President				
		June 2021	President (current position)				
	(Reasons for nomination as cand		·	. 1			
		-	e from his many years of experience in corporate ma	-			
	-		ercised strong leadership and fulfilled his responsible	-			
		-	the of the Group. The Company has determined that h				
	-	na knowledge	in the Company's management and has nominated h	im as a candidate			
	for Director.						

Candidate	Name		mmary, position, responsibility in the Company,	Number of the
No.	Date of birth	-	t concurrent positions outside the Company, and	Company's share
			ns for nomination as candidate for Director	owned
		Apr. 1987	Joined the Company	
		Apr. 2013	Managing Officer, General Manager of	
			Management Planning Department	
		Apr. 2014	Senior Managing Officer, General Manager of	
			Management Planning Department	
		Apr. 2015	Senior Managing Officer, General Manager of	
			International Business Division, and General	
			Manager of Management Planning Department	
		June 2015	Director, Senior Managing Officer, General	
			Manager of International Business Division,	
			General Manager of Management Planning	
			Department, and in charge of System	
			Development Department, Quality Assurance	
			Department, CS Promotion Department, and	
			Performance Evaluation Center	
		June 2016	Director, Executive Managing Officer, General	
	Kazuyuki Kojima	0000 2010	Manager of International Business Division,	
	(March 8, 1965)		General Manager of Management Planning	4,600 sha
			Department, and in charge of System	
	Reelection		Development Department, Quality Assurance	
2			Department, CS Promotion Department, and	
			Performance Evaluation Center	
		Apr. 2018	Director, Senior Executive Officer, General	
		11pii 2010	Manager of International Business Division,	
			General Manager of Management Planning	
			Department, and in charge of Systems Control	
			Department, Quality Assurance Department, CS	
			Promotion Department, and Performance	
			Evaluation Center	
		Apr. 2022	Director, Senior Executive Officer, General	
		7 ipi. 2022	Manager of Production Division, and in charge	
			of Systems Control Department, Quality	
			Assurance Department, CS Promotion	
			Department, Performance Evaluation Center,	
			and Safety Promotion Office (current position)	
(Reasons for nomination as ca	ndidate for Direct		
			sibilities by formulating and conducting the Group's	management
			as well as taking on new responsibilities as the head	
			he will continue to utilize his extensive experience as	
	Company's management and l		-	ina miowieage in t

Candidate	Name		mmary, position, responsibility in the Company,	Number of the
No.	Date of birth	-	t concurrent positions outside the Company, and ons for nomination as candidate for Director	Company's shares
			owned	
		Apr. 1986	Joined The Sumitomo Bank, Limited (currently	
			Sumitomo Mitsui Banking Corporation)	
		Apr. 2014	General Manager of Tokyo Corporate Banking	
			Dept. X	
		Apr. 2015	Advisor to the Company	
		Oct. 2015	Executive Managing Officer, Assistant to the	
			President, and in charge of Procurement	
			Division	
		Apr. 2016	Executive Managing Officer, Assistant to the	
			President, and in charge of Procurement	
			Division, Financial Department, and General	
			Affairs Department	
		June 2016	Director, Executive Managing Officer, and in	
			charge of Procurement Division, Financial	
	Kazushi Tonoi		Department, and General Affairs Department	
		Apr. 2018	Director, Senior Executive Officer, and in	
	(November 7, 1963)	•	charge of Procurement Division, Financial	3,700 share
	Reelection		Department, and General Affairs Department	
	Reflection	Nov. 2018	Director, Senior Executive Officer, and in	
3			charge of Production Division, Procurement	
			Division, Financial Department, and General	
			Affairs Department	
		Apr. 2020	Director, Senior Executive Officer, General	
			Manager of Production Division, and in charge	
			of Procurement Division, Financial	
			Department, General Affairs Department,	
			Environment Office, and Safety Promotion	
			Office	
		Apr. 2022	Director, Senior Executive Officer, General	
			Manager of Management Planning Department,	
			and in charge of Procurement Division,	
			Financial Department, and Environment Office	
			(current position)	
	(Reasons for nomination as can	ndidate for Direct	or)	
]	Kazushi Tonoi has been fulfilli	ng his responsibi	lities by striving to achieve streamlining in the produ	action, purchasing,
			erations of the financial accounting and general affa	
,	well as taking on new responsi	bilities as the hea	d of the management planning department. The Con	npany has
	determined that he will continu	e to utilize his ex	stensive experience and knowledge in the Company'	s management and
1	has nominated him as a candid	ate for Director.		

Candidate No.	Name Date of birth	significan	Career summary, position, responsibility in the Company, Number of the significant concurrent positions outside the Company, and Company's shar reasons for nomination as candidate for Director owned				
				owned			
		Apr. 1984	Joined Nihon Cement Co., Ltd. (currently				
			Taiheiyo Cement Corporation)				
		May 1999	Deputy General Manager of Manufacturing Department				
		Oct. 2005	General Manager of MMC Manufacturing				
			Department of Nihon Ceratec Co., Ltd.				
			(currently NTK CERATEC CO., LTD.)				
		Apr. 2008	Executive Officer and General Manager of				
		_	Piezoelectric Department				
		Feb. 2010	Joined the Company				
		Apr. 2014	Managing Officer, General Manager of				
		1	Engineering Division, and General Manager of Engineering Department				
		Apr. 2015	Senior Managing Officer, General Manager of				
		1.p. 2010	Engineering Division, and General Manager of				
			Engineering Department				
		June 2015	Senior Managing Officer, General Manager of				
			Engineering Division, General Manager of				
	N7 1 · · · 17		Engineering Department, and in charge of				
	Yoshinori Kawamura		Research and Development Department				
	(February 19, 1959)	June 2016	Director, Senior Managing Officer, General	1,400 share			
	Reelection		Manager of Engineering Division, General				
	Reelection		Manager of Engineering Department, and in				
4			charge of Research and Development				
			Department				
		June 2017	Director, Executive Managing Officer, General				
			Manager of Engineering Division, General				
			Manager of Engineering Department, General				
			Manager of Product Development Department,				
			and in charge of Research and Development				
			Department				
		Apr. 2018	Director, Executive Managing Officer, General				
			Manager of Engineering Division, General				
			Manager of Engineering Department, and in				
			charge of Research and Development				
			Department				
		Apr. 2019	Director, Senior Executive Officer, General				
			Manager of Engineering Division, General				
			Manager of Engineering Department, and in charge of Research and Development				
			Department (current position)				
F	(Reasons for nomination as can	didate for Direct		1			
			us operations related to production technology and o	levelopment for			
			e has been fulfilling his responsibilities mainly by st				
			that meets customer needs. The Company has deter				
			knowledge in the Group's management and has non				
	candidate for Director.						

Candidate	Name		mmary, position, responsibility in the Company, t concurrent positions outside the Company, and	Number of the Company's shares		
No.	Date of birth	-	ns for nomination as candidate for Director	owned		
		Apr. 1986	Joined the Company	owned		
		Apr. 2014	Managing Officer, General Manager of Tokyo Metropolitan Sales Department			
		Apr. 2015	Senior Managing Officer, General Manager of Tokyo Metropolitan Sales Department			
	Hisayuki Kawashima	Apr. 2016	Senior Managing Officer, Deputy General Manager of Sales Division, and General			
	(August 31, 1963)		Manager of Tokyo Branch	4,600 shares		
5	Reelection	June 2016	Director, Senior Managing Officer, Deputy General Manager of Sales Division, and	1,000 shales		
		Apr. 2018	General Manager of Tokyo Branch Director, Executive Managing Officer, and			
		Oct. 2019	General Manager of Sales Division Director, Executive Managing Officer, General Manager of Sales Division, and in charge of			
			Support Center (current position)			
	(Reasons for nomination as cand					
			ponsibilities in building a sales structure to expand d			
			Company has determined that he will continue to un			
	experience and knowledge in the	Oct. 1986	gement and has nominated him as a candidate for Di Passed the national bar examination	rector.		
		Mar. 1980	Completed apprenticeship at the Legal Training			
		Widi. 1989	and Research Institute of Japan			
		Apr. 1989	Registered as an attorney at law (Dai-Ichi Tokyo Bar Association)			
		Jan. 2003	Partner attorney of Isobe Takahashi & Yagi Law Office (current position)			
		June 2004	Outside Audit & Supervisory Board Member of SANWA KIZAI CO., LTD. (current position)			
	Kiyofumi Yagi	Apr. 2009	Vice-president of Dai-Ichi Tokyo Bar Association			
	(May 4, 1960) Reelection	Aug. 2009	Outside Audit & Supervisory Board Member of Tokuma Shoten Publishing Co., Ltd.	– share		
	Outside Independent	Sept. 2009	Outside Audit & Supervisory Board Member of Rinkai Nissan Construction Co., Ltd.			
6	independent	June 2012	Outside Audit & Supervisory Board Member of the Company			
0		Apr. 2015	Executive Managing Director of Japan Attorneys National Pension Fund			
		June 2015	Outside Director of the Company (current position)			
		[Significant c	oncurrent positions outside the Company]			
			ey of Isobe Takahashi & Yagi Law Office			
		CO., LTD.	t & Supervisory Board Member of SANWA KIZAI			
			e Director and summary of expected roles)			
			rience as an attorney at law and possesses consideral			
			ince June 2015. The Company has nominated him a			
	-		nues to utilize his extensive experience and knowled	-		
			gement, etc. especially from the perspective of corport that he is involved in the Nomination and Remunera			
				1011 / 10 1501 y		
	Committee as its member from an objective and independent position. Mr. Yagi has never been directly involved in the management of a company except as an outside officer. However, the Company judges he will appropriately fulfill his duties as an outside Director based on the above reasons.					

Candidate	Name		mmary, position, responsibility in the Company, t concurrent positions outside the Company, and	Number of the Company's shares
No.	Date of birth	-	ons for nomination as candidate for Director	owned
		Apr. 1972	Joined Sumitomo Metal Mining Co., Ltd.	Owned
		June 2001	General Manager of Finance & Accounting	
		June 2001	0	
		June 2003	Dept. Executive Officer and General Manager of	
	N1-: T-::-:	Julie 2003	Finance & Accounting Dept.	
	Naoki Tajiri (March 10, 1949)	June 2006	Managing Executive Officer and General	
	(March 10, 1949)	June 2000	Manager of Finance & Accounting Dept.	
	Reelection	June 2008	Senior Managing Executive Officer and	— shai
	Outside	June 2008	General Manager of Corporate Planning Dept.	
	Independent	June 2010	Senior Audit & Supervisory Board Member	
7		June 2014	Advisor	
,		June 2014	Outside Audit & Supervisory Board Member of	
		June 2015	the Company	
		June 2019	Outside Director (current position)	
	(Reasons for nomination as car		e Director and summary of expected roles)	
	-		ger and corporate auditor of a business corporation, a	as well as husiness
			ossesses considerable knowledge. He has served as o	
			as nominated him as a candidate for outside Director	
			nce and knowledge and fulfill his role of supervising	-
		-	perspective of corporate management, and also that	-
			mmittee as its member from an objective and indepe	
		Oct. 1983	Joined Tohmatsu Awoki & Co. (currently	1
			Deloitte Touche Tohmatsu LLC)	
		Mar. 1987	Registered as a certified public accountant	
		June 1998	Partner of Tohmatsu & Co. (currently Deloitte	
			Touche Tohmatsu LLC)	
		July 2012	Partner of Deloitte Tohmatsu Financial	
			Advisory Co., Ltd. (currently Deloitte	
			Advisory Co., Ltd. (currently Deloitte Tohmatsu Financial Advisory LLC)	
	Hiroaki Nishi	Apr. 2015	Tohmatsu Financial Advisory LLC)	
	Hiroaki Nishi (August 8, 1960)	Apr. 2015 May 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC	
	(August 8, 1960)	Apr. 2015 May 2020	Tohmatsu Financial Advisory LLC)	– shar
	(August 8, 1960) Reelection	May 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC	– shar
	(August 8, 1960) Reelection Outside	-	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office	— shar
9	(August 8, 1960) Reelection	May 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC	– shai
8	(August 8, 1960) Reelection Outside	May 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office)	– shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position)	– shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of	— shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020 June 2020	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company	– shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020 June 2020 June 2021	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant	– shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020 June 2020 June 2021 June 2021	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current	– shar
8	(August 8, 1960) Reelection Outside	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position)	– shar
8	(August 8, 1960) Reelection Outside Independent	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] <u>liroaki Nishi CPA & CPTA Office</u>	— sha
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as car	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H adidate for outsid	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] <u>liroaki Nishi CPA & CPTA Office</u> e Director and summary of expected roles)	
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as car Hiroaki Nishi has experience a	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H ndidate for outsid s a management	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] <u>liroaki Nishi CPA & CPTA Office</u>	ic accountant and
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as can Hiroaki Nishi has experience a possesses considerable knowle	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H ndidate for outsid s a management dge. He has served	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] Iroaki Nishi CPA & CPTA Office e Director and summary of expected roles) consultant and abundant expertise as a certified public	ic accountant and 21. The Company
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as car Hiroaki Nishi has experience a possesses considerable knowle has nominated him as a candid	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H ndidate for outsid s a management dge. He has serve ate for outside D	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] <u>liroaki Nishi CPA & CPTA Office</u> le Director and summary of expected roles) consultant and abundant expertise as a certified public ed as outside Director of the Company since June 202	ic accountant and 21. The Company his extensive
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as car Hiroaki Nishi has experience a possesses considerable knowle has nominated him as a candid experience and knowledge and	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H indidate for outsid s a management dge. He has serve ate for outside D fulfills his role of	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] <u>tiroaki Nishi CPA & CPTA Office</u> te Director and summary of expected roles) consultant and abundant expertise as a certified public ed as outside Director of the Company since June 202 irector in the expectation that he continues to utilize I	ic accountant and 21. The Company his extensive tc. as an outside
8	(August 8, 1960) Reelection Outside Independent (Reasons for nomination as car Hiroaki Nishi has experience a possesses considerable knowle has nominated him as a candid experience and knowledge and Director especially from the per	May 2020 June 2020 June 2020 June 2021 June 2021 [Significant of Director of H adidate for outside s a management dge. He has serve ate for outside D fulfills his role of prespective of corp	Tohmatsu Financial Advisory LLC) Partner of Deloitte Tohmatsu LLC Resigned from Deloitte Tohmatsu LLC and Deloitte Tohmatsu Financial Advisory LLC Established Hiroaki Nishi CPA Office (currently Hiroaki Nishi CPA & CPTA Office) as Director (current position) Outside Audit & Supervisory Board Member of the Company Registered as a certified public tax accountant Outside Director of the Company (current position) concurrent positions outside the Company] liroaki Nishi CPA & CPTA Office te Director and summary of expected roles) consultant and abundant expertise as a certified public ed as outside Director of the Company since June 202 irector in the expectation that he continues to utilize I of supervising and advising corporate management, e	ic accountant and 21. The Company his extensive tc. as an outside

adopts the independence criteria stipulated by Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc. as criteria for determining independence, and appoints independent outside Directors in accordance with these criteria.

3. Kiyofumi Yagi, Naoki Tajiri and Hiroaki Nishi are candidates for outside Director.

- 4. The Company has submitted notification to Tokyo Stock Exchange, Inc. and Nagoya Stock Exchange, Inc. concerning the appointment of Kiyofumi Yagi, Naoki Tajiri and Hiroaki Nishi as Independent Directors as provided for by the aforementioned exchanges. If their reelection is approved, the Company plans to continue to appoint them as Independent Directors.
- 5. Pursuant to the provisions of Article 427, paragraph (1) of the Companies Act, the Company has entered into limited liability agreements with Kiyofumi Yagi, Naoki Tajiri and Hiroaki Nishi to limit their liability under Article 423, paragraph (1) of the Companies Act to an amount as provided for by laws and regulations. If their reelection is approved, the Company plans to renew the aforementioned agreements with them.
- 6. The Company has entered into a directors and officers liability insurance policy as provided for in Article 430-3, paragraph (1) of the Companies Act with an insurance company. The policy covers a legally mandated amount of indemnification and litigation expenses, etc. which a Director of the Company, or an insured, assumes. If this proposal is approved and adopted, and the candidates assume office, the candidates will be included as insureds in the policy. In addition, when this insurance policy is renewed, the Company plans to renew the policy with the same terms.
- 7. Kiyofumi Yagi, Naoki Tajiri and Hiroaki Nishi are currently outside Directors of the Company. At the conclusion of this meeting, their tenures since assuming office as outside Directors will have been seven years, three years, and one year, respectively.

(Reference)

Nomination policies and procedures for candidates for Director

The policies and procedures to be followed in nominating candidates for Director are as follows:

With respect to the nomination of candidates for Director, the Nomination and Remuneration Advisory Committee deliberates on the draft proposal for the election of Directors for the Annual General Meeting of Shareholders proposed by Chairman (in cases where the post of Chairman is vacant, or Chairman is prevented from so acting, President), taking into consideration the following criteria, and reports to the Board of Directors. The Board of Directors determines the candidates for Director, respecting the report of the Nomination and Remuneration Advisory Committee.

Criteria for nominating candidates for Director

- 1. Having an ability to contribute to the improvement of corporate value over the medium to long term.
- 2. Having an insight of corporate governance.
- 3. Having an insight and ability to fulfill supervisory responsibilities, an important role and responsibility of the Board of Directors.
- 4. Candidates for Director from within the Company, they must have knowledge, experience, and achievements related to the Group's operations, as well as a sense of balance and decisiveness to understand all aspects of the Group's business and perform their duties.
- 5. Candidates for outside Directors must meet the requirements for outside Directors as stipulated in the Companies Act. In addition, the candidates for independent outside Directors must meet the Company's criteria for independence.

		Major experience areas required of Directors							
Candidate No.	Name	Corporate management	Manufacturing and technology	Research and development, and quality	Sales	Global	Finance and accounting	Legal affairs	Risk management
1	Narumitsu Yoshioka	\bullet			\bullet		\bullet		
2	Kazuyuki Kojima		•	•	\bullet				
3	Kazushi Tonoi	\bullet	•		\bullet		\bullet		
4	Yoshinori Kawamura			\bullet					
5	Hisayuki Kawashima	\bullet			\bullet				
6	Kiyofumi Yagi							•	•
7	Naoki Tajiri					•	•		
8	Hiroaki Nishi					•	•		

Experience areas of candidates for Director

The major experience areas of candidates for Director are as follows: